

AFRICAN NETWORK OF CENTRES OF EXCELLENCE IN ELECTRICITY (ANCEE 2.0)



ANCEE 2.0 EXECUTION REPORT
PROJECT ID: P-Z1-KF0-061
AFDB GRANT N° 2100155043848
Status as of June 30, 2026

Coordination Unit (CU) - ANCEE 2.0



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ACRONYMES

AFUR	African Forum for Utility Regulation
ACBF	African Capacity Building Foundation
ATC	Aswan Training Center (Egypt)
ASEA	Association des Sociétés d'Électricité d'Afrique
AfDB	African Development Bank
ANCEE	African Network of Centers of Excellence in Electricity
APUA	Association of Power Utilities of Africa
AT	Assistance technique
BAD	Banque Africaine de Développement
BM	Banque Mondiale
BT	Basse tension
CdE	Centre d'Excellence
COPIL	Comité de Pilotage
COJO	Commission d'ouverture et de jugement des offres
CdC	Cahier des charges
CdF	Centre de Formation
CEREEC	Centre pour les Énergies Renouvelables et l'Efficacité Énergétique de la CEDEAO
CoE	Center of Excellence
COMELEC	Comité Maghrébin de l'Électricité
CME	Centre des Métiers de l'Électricité (Côte d'Ivoire)
CSTE	Centre des Sciences et Techniques en Électricité (ONEE-Maroc)
DD	Development Durable
EAL	Eskom Academy of Learning
EAPP	East Africa Power Pool
EADI	African Development Institute
ECOWAS	Economic Community of West African States
ECREEE	ECOWAS Center for Renewable Energy and Energy Efficiency
ESIE	Ecole Supérieure Interafricaine de l'Électricité
EEHC	Egyptian Electricity Holding Company
EnR	Energies Renouvelables
EE	Efficacité Énergétique
FAD	Fonds Africain de Développement
KGTC	Kengen Geothermal Training Centre (Kengen-Kenya)
SS	Sonelgaz-services (Groupe SONELGAZ-Algérie)
KGRTC	Kafue Gorge Regional Training Centre (ZESCO-Zambie)
KENGEN	Kenya Electricity Generating Company
NAPTIN	National Power Training Institute of Nigeria (Nigeria)
RACEE 2.0	Réseau Africain des Centres d'Excellence en Électricité (2 ^{ème} phase)
SdE	Société d'Électricité
UGP	Unité de Coordination du RACEE
UA	Union Africaine
PTBA	Plan de Travail et Budget Annuel
PPM	Plan de passation des marchés
STEG	Société Tunisienne d'Électricité et du Gaz
VRA	Volta River Authority

EXECUTIVE SUMMARY

The report presents the activities of the ANCEE Coordination Unit as of June 30, 2026. It presents the summary of activities and financial data useful for the decision-making of the ANCEE Steering Committee (Copil) in compliance with the provisions of the ANCEE procedures manual which specify that the Copil must be informed regularly and accurately of the situation, the evolution of activities, the risks as well as the results of ANCEE.

In light of this orientation, the report is based on continuous monitoring of the project's execution and focuses on the results achieved, the difficulties encountered, and the solutions proposed to overcome them.

It is intended to be a tool for the attention of the project team and all the members of its Steering Committee to enable them to periodically monitor the progress made in achieving the project objectives linked to the indicators of the results-based logical framework and the critical milestones established during annual planning.

At the end of the first half of 2026, more than 52 training courses were conducted by eight (8) out of ten (10) Centres of Excellence.

In a process of continuous improvement of the training courses offered or to be offered by ANCEE 2.0, reflections have been carried out to amend the content of the ANCEE training catalogue by adding new modules focused on innovative areas of the electricity sector in view of the rapid changes that are being seen in this sector with the advent of digital technology and artificial intelligence.

It is with this in mind that a workshop was organised from 16 to 19 June 2026 in Abomey-Calavi in Benin on the design of innovative modules with the ANCEE electricity centres of excellence in order to address the problems related to the challenges of populations in accessing electrical energy, the stability of electrical networks, the integration of renewable energies in the energy mix, the financial viability of electricity companies, digitalisation and to provide suitable solutions that can be developed into training modules.

For the purposes of this workshop, forty-five (45) innovative modules were produced by the centers of excellence in electricity, of which about twenty were presented.

As part of the diagnostic of centers of excellence in electricity, the selection of an individual consultant for the implementation of this activity is underway.

In the same vein, the evaluation criteria for new training centers applying for membership in ANCEE as centers of excellence has also been developed.

The ANCEE Coordination Unit has been strengthened and operational.

The year 2026 is the second year of implementation of the ANCEE 2.0 project. This report outlines all the activities carried out by the ANCEE Coordination Unit (CU).

1. KEY FACTS

The main activities and achievements since the start of ANCEE 2.0 until June 30, 2026 are as follows:

✓ **In terms of governance**

The Bank's notice of no objection to the Annual Work Plan and Budget (AWPB) and the Procurement Plan were received on December 17, 2025 and February 5, 2026 respectively (revised version 2).

✓ **Regarding the availability of funds**

The project benefited from two calls for funds on the special account for a total amount of 765,990.55 euros.

✓ **In terms of strengthening the Coordination Unit**

The new Director of ANCEE and experts in training engineering and HR, administration, finance and accounting, media, communication and IT have been recruited and have already taken up their duties.

✓ **In terms of Communication**

- Virtual meetings are regularly organized with the teams of the centers of excellence and the electricity companies in order to define the educational conditions necessary for the organization and conduct of training courses, in particular those delivered in person.
- A digital communication strategy is being implemented (**LinkedIn, Facebook, X, Instagram**) with the updating of communication materials and the creation of the ANCEE 2.0 newsletter every two months. This newsletter is distributed to all ANCEE members.

✓ **In terms of feasibility studies**

On February 12, 2026, a call for proposals was launched to facilitate feasibility studies in the field of training. Four (4) applications were received from the Guinean Electricity Company (EDG-Guinea), the National Electricity Company of Burkina Faso (SONABEL-Burkina-Faso), the Volta River Authority (VRA-Ghana), and the National Office of Electricity and Drinking Water (ONEE-Morocco). The application review process is complete, and notification to the selected applicant is underway.

✓ **In terms of capacity building**

- The processing of training requests during the first six (6) months of 2026 resulted in fourteen (14) requests from various electricity companies (SoEs). This led to the identification of one hundred and fifty-five (155) training programs intended for 1,663 people.
- As of June 30, 2026, **22** draft contracts have been signed or are in the process of being signed with the centers of excellence (CoE) and the electricity companies (SoE) for the implementation of training programs..
- The cumulative physical indicators from January 2025 to June 30, 2026 show a total of **1,325** people trained.

- The capacity building activities carried out resulted in a training volume of 8,602 hours required the mobilization of a grant of **378,812 euros**.
- The electricity companies, in addition to their direct contribution to the logistical aspects linked to the supervision of learners and trainers, contributed 191,356 Euros to the cost of the training, thus demonstrating the position of the ANCEE as a key lever for capacity building in Africa, as well as the commitment of the electricity companies to phase 2 of the project.

✓ **In terms of technical assistance**

- Human resources consulting and technical assistance services are being provided to the company Électricité de Guinée (EDG) to expand the range of paid services.

✓ **From a financial perspective**

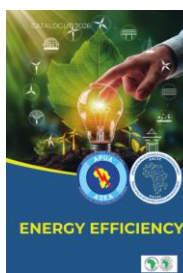
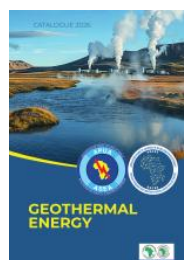
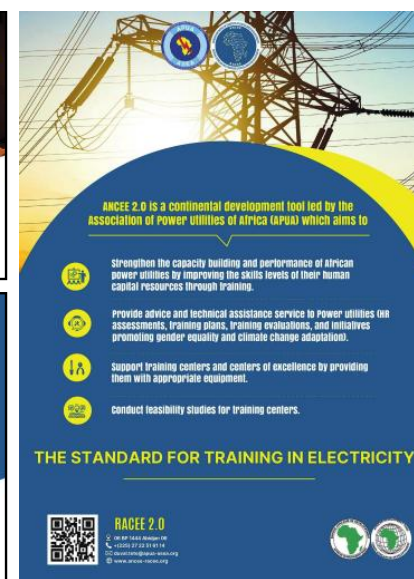
- ⊖ As of June 30, 2026, the AfDB disbursement rate stands at **8.90%**, corresponding to fund calls totaling **765,990.55 Euros** out of an overall budget of 8,600,189.52 Euros.
- ⊖ The implementation rates in relation to overall budgets stand at **7.44%** for the AfDB and **9.45%** for APUA.
- The ANCEE service fees set at 10%, to be borne by the electricity companies, as well as the conventional resources established at 5% and applied to the Centres of Excellence for non-subsidized training, calculated on the basis of the purchase orders signed on June 30, 2026, amount to **49,635 Euros** and **25,380 Euros** respectively, for a total amount of **75,015 Euros**.

2. COMMUNICATION ACTIVITIES

ACHIEVEMENTS OF THE COMMUNICATION COMPONENT

Several actions have been carried out as part of the ANCEE 2.0 communication activities and focus on:

- ✓ The APUA/ANCEE 2.0 communication strategy with the development of a draft communication plan accompanied by the identification of the main visibility activities and institutional highlights.
- ✓ The development of newsletters. Two (02) issues of the APUA/ANCEE 2.0 newsletters were produced, laid out and distributed to members, technical and financial partners and stakeholders of ANCEE 2.0.
- ✓ The development of media relations and visibility partnerships through established contacts with several national and pan-African media outlets to improve coverage of APUA and ANCEE 2.0 activities. In this same vein, a media presence is ensured through the dissemination of press releases, articles, and institutional content..
- ✓ Updating and managing the ANCEE website with the regular publication of news and the online posting of reports, studies, newsletters and events, as well as updating institutional pages.
- ✓ Daily management of digital communication through the regular publication of APUA and ANCEE 2.0 news, coverage of institutional activities, events, training and missions, as well as the progressive strengthening of APUA and ANCEE's visibility on digital platforms.
- ✓ Design of communication materials for events (kakemonos, notepads, star wall, visual banners, brochures, catalogues), training and visibility activities.



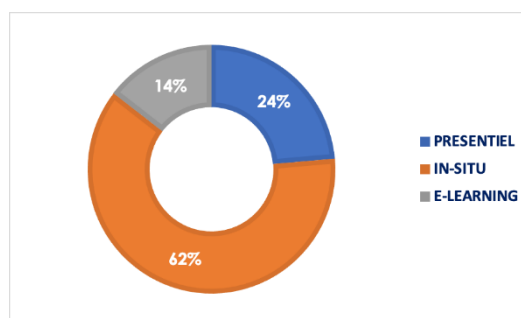
3. BUSINESS DEVELOPMENT AND MARKETING ACTIVITIES

BUSINESS DEVELOPMENT AND MARKETING ACTIVITIES FOR THE ANCEE

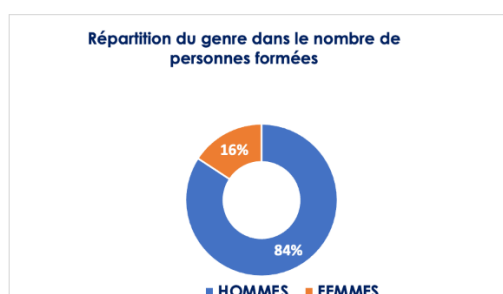
2.0 IMPLEMENTATION REPORT

PHYSICAL PROGRESS AND RESULTS

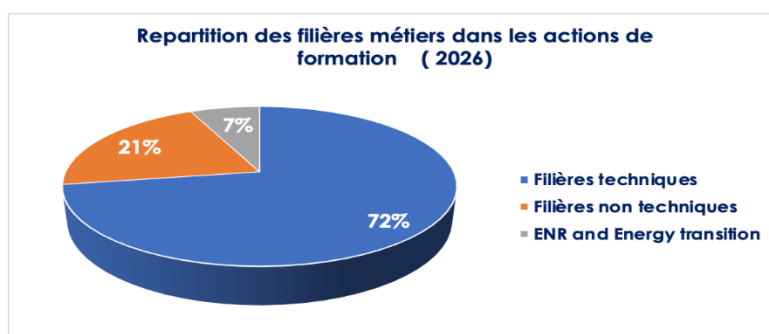
Progress in the implementation of key project activities



The cumulative indicators from January 2025 to June 30, 2026 show **1,325** people trained, including **313** people in person (**24%**), **820** people on site (**62%**) and **192** people in e-learning (**14%**).



With the participation of **209** women (16%) and **1,116** men (84%).



Training areas are dominated by technical themes with **72%**, while **21%** relate to cross-functional roles and **7%** focus on renewable energy.

Main bottlenecks that impacted the implementation of activities

The cessation of training courses initiated for the benefit of ESCOM (Malawi), ZESA (Zimbabwe) and the non-validation of certain training programs, particularly with the companies ENEO which became SOCADEL (Cameroon), KENGEN (Kenya) and the training

programs awaiting validation and implementation, have strongly impacted the number of people trained as well as the volume of man-days to be achieved over the project period.

Corrective measures have been implemented to accelerate the identified training programs.

Several follow-up calls have been made to these training departments, and adjustments to training offerings have been submitted pending approval.

Progress made on the project's products and effects

See Tables 1 and 2 below:

Progress on results

Table 1: Report on effects

EFFECT INDICATORS (as specified in the CLR, add lines as needed)	Reference value	Most recent value	Final target (expected value upon completion of the project)	Progress towards achieving the target (% achievement)	Evaluation (Indicate whether the impact indicators are on track to achieve the objectives upon completion. If not, provide justification.)
Statement of results 1: Strengthening of the training offer					
1.1 : Improved or developed and deployed training programs	0	20	20	100%	On track The planned activities were completed on schedule
1.2 : Countries participating in training interventions or workshops facilitated by ANCEE.	27	14	41	34%	On the right track with corrective measures.
1.3 : Fragile countries participating in ANCEE 2.0 activities	8	5	18	28%	The ongoing activities could reach the target.
1.4 : An online learning platform will be operational and accessible by December 2025.	0	0	1	0%	Behind schedule in planning
Statement of result 2: Provision of a quality consulting service (HR, technical, etc.)					
2.1 : The human resources departments of the electricity companies benefited from consulting services .	0	0	20	0%	The ongoing activities could reach the target.
2.2 : Women participating in training programs.	0	209	2 500	8%	Women are encouraged to participate in the ANCEE training program even though the rate of women in technical sectors remains low (-20%).
Outcome statement 3: Expand collaboration with the ANCEE partnership					

EFFECT INDICATORS (as specified in the CLR, add lines as needed)	Reference value	Most recent value	Final target (expected value upon completion of the project)	Progress towards achieving the target (% achievement)	Evaluation (Indicate whether the impact indicators are on track to achieve the objectives upon completion. If not, provide justification.)
3.1 : Establishing effective partnerships.	0	2	3	66%	On the right track
3.2 : The ANCEE website is adequately updated every quarter.	0	10	20	50%	On track The results will be achieved, the work is done gradually for better visibility of the project.
Outcome Indicator 4: ANCEE support for priority training interventions					
4.1 : Man-days of training achieved through the activities of the ANCEE network during the life of the project.	0	8 602	55 000	15%	The ongoing activities could reach the target.
4.2 : Individuals participating in training events and/or capacity-building workshops as part of ANCEE network activities during the project's lifetime .	0	1 325	9 000	14%	Ongoing activities could reach the target

Table 2: Product Report

Product indicators (as specified in the CLR, add lines if necessary)	Most recent value	Annual target	Final target	Progress towards achieving the annual target (% achieved)	Progress towards achieving the final target (% achieved)	Assessment
Statement of results 1: Strengthening of the training offer						
1.1 : Improved or developed and deployed training programs	20	10	20	200%	100%	On the right track
1.2 : Countries participating in training interventions or workshops facilitated by ANCEE.	13	15	41	86%	31%	On the right track
1.3 : Fragile countries participating in ANCEE 2.0 activities	5	9	18	55%	27%	On the right track
1.4 : An online learning platform will be operational and accessible by December 2025.	0	1	1	0%	0%	Behind schedule
Statement of result 2: Provision of a quality consulting service (HR, technical, etc.)						
2.1 : The human resources departments of the electricity companies benefited from consulting services.	0	4	20	0%	0%	During the implementation phase, a more incentive-based measure must be taken to encourage the participation of the SoEs.
2.2 : Women participating in training programs.	209	200	2 500	104%	8%	On the right track with corrective measures
Statement of Results 3: Expanding collaboration with the ANCEE partnership						
3.1 : Establishing effective partnerships.	1	1	3	100%	33%	On the right track

Product indicators (as specified in the CLR, add lines if necessary)	Most recent value	Annual target	Final target	Progress towards achieving the annual target (% achieved)	Progress towards achieving the final target (% achieved)	Assessment
3.2 : The ANCEE website is updated appropriately every quarter.	10	16	20	62%	50%	On the right track
Outcome Indicator 4: ANCEE support for priority training interventions						
4.1 : Man-days of training achieved through the activities of the ANCEE network during the life of the project.	8 602	7 000	55 000	122%	15%	On the right track with corrective measures
4.2 : Individuals participating in training events and/or capacity-building workshops as part of ANCEE network activities during the project's lifetime .	1 325	1 350	9 000	98%	14%	On the right track with corrective measures

4. TRAINING AND HUMAN RESOURCES ACTIVITIES

Training and human resources activities are structured around several key areas, including:

1. Strengthening ANCEE's training offer

1.1 ANCEE Center of Excellence label

The framework, criteria, and awarding process for the ANCEE Excellence Label have been developed and are ready for implementation.

This framework incorporates the ANCEE Charter and relevant ISO standards. It is based on a standardized audit procedure, including ready-to-use audit forms and benchmark criteria for awarding scores.

1.2 Strengthening Centrer of Excellence

The diagnosis and evaluation of the Centers of Excellence will be implemented in the third and fourth quarters of 2026, in accordance with the ANCEE framework and certification criteria for Centers of Excellence.

1.3 Strengthening of non-certified training centers

It is planned that the framework and criteria for awarding the ANCEE excellence label will be applied from the start of the collaboration with non-certified training centers, through a pre-audit process.

1.4 Development of an online training program

Design, consolidation, and updating of the ANCEE catalogue

The ANCEE catalog content is 100% complete for the English and French versions.

The Portuguese version is currently being revised and is 90% complete. This revision is being carried out by EDM Power Utility of Mozambique, an APUA partner, at no additional cost to ANCEE.

A new category, "HR and Management," has been added, and others have been merged, reducing the number of categories from 17 to 15. Each training module previously had 6 sections; this number has been increased to 9 with the addition of the sections "Training Certification," "Training Materials," and "Training Methodology."

The catalogue formatting and graphical illustrations were created by ANCEE's IT and communications expert.

Development of modules with the contribution of Centers of Excellence

The ANCEE coordination unit invited ANCEE Centers of Excellence to develop innovative modules addressing the challenges of the electricity sector. Each center submitted five modules

and presented them at a workshop held from June 16 to 19 in Abomey-Calavi, Benin. Twenty modules were selected for formatting and inclusion in the ANCEE catalogue, thus enabling electricity companies to access training.

2. Provision of quality consulting services - Specialized human resources support : Post-training evaluation (PTE) – Monitoring and evaluation of the impact of training.

25 of the 105 approved and delivered training courses were selected for use in the post-training evaluation (PTE).

Six of the eight electricity companies (SoEs) confirmed their participation in the exercise. The same is true for five of the eight invited centers of excellence (CoEs).

The ANCEE Coordination Unit developed the tools in collaboration with the SoEs and CoEs, namely the questionnaires, evaluation matrix, and implementation work plan.

The implementation schedule is 70% complete.

Some SoEs lacked effective systems for implementing the PTE.

The ANCEE Coordination Unit is providing them with the necessary support.

The electricity companies are CEB (Togo-Benin), ENERCA (Central African Republic), ESCOM (Malawi), KENGEN (Kenya), EEC (Eswatini) and ZESA (Zimbabwe).

3. ANCEE support for priority training programs: Implementation of the grant allocation mechanism and beneficiary contributions

The new criteria for evaluating and allocating training to Centers of Excellence, which were agreed upon and approved at the Steering Committee meeting in December 2025, are being effectively implemented.

The difficulties encountered with unsuccessful proposals are often related to the quality of the proposals submitted during the evaluation process.

During the second quarter, the ANCEE Coordination Unit engaged in dialogue with two centers of excellence to discuss their challenges and their low participation in ANCEE network activities.

These centers were KGTC (KENGEN, Kenya) and EAL (ESKOM, South Africa).

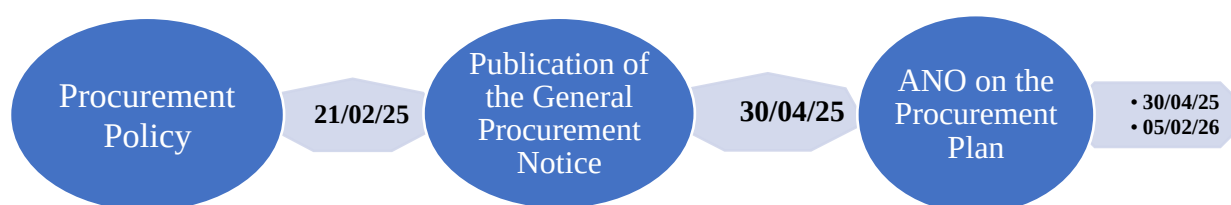
5. PROCUREMENT ACTIVITIES

Preamble

This section of the report provides a brief overview of the acquisitions achieved in 2025, offers a detailed look at the procurement activities undertaken during the first half of 2026 in accordance with the 2026 Annual Work Plan and Budget (AWPB), and presents the outlook for the second half of 2026.

Furthermore, it highlights the impact of the feasibility studies in the field of training conducted during Phase 1 of ANCEE, as well as the funding requests for studies received under ANCEE 2.0.

1- Regulatory framework for awarding contracts



2- Focus on acquisitions for the year 2025

Pour rappel, l'année 2025 a permis les avancées suivantes :

- The recruitment of the following experts: the Director, the administrative, financial and accounting Expert, the Human Resources Expert and the Media, Communication and IT Expert;
- The selection of a firm for the accounting and financial audit of ANCEE's accounts for the 2024 financial year;
- The update of the ARCHIVE PRO application to take into account the data of ANCEE 2.0.

3- Operational progress report for the first half of 2026

	: Accomplished		: In progress		: Late
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The table below shows the progress of the various activities over the period covered by the report.

N°	Goods, Works or Services to be acquired (In progress during the previous quarter)	Status compared to the procurement plan (On track, behind schedule, significantly behind schedule)	Comments (Include challenges related to delays and required actions by the Bank.)
1	Audit of ANCEE accounts – 2024 financial year: Closing audit, phase 1 of the project		- Mission commenced on November 20, 2025 - Submission of the 2024 audit report to the AfDB and AFD on March 3, 2026 - AfDB raised objections to the submitted report on March 26, 2026 - Tripartite meeting between the AfDB, ANCEE, and IAC on April 28, 2026, regarding reservations expressed on the 2024 audit report - Submission of the revised report to the AfDB and AFD on May 20, 2026 - Obtaining the AfDB's approval.
	Financial audit for the fiscal years 2025, 2026 and 2027		- Request for a No Objection Notice (ANO) on the Request for Proposals (RFP) and Terms of Reference (TOR) on December 12, 2025 - AfDB ANO on the RFP and TOR obtained on February 12, 2026

N°	Goods, Works or Services to be acquired (In progress during the previous quarter)	Status compared to the procurement plan (On track, behind schedule, significantly behind schedule)	Comments (Include challenges related to delays and required actions by the Bank.)
2			- Publication of the RFP on February 16, 2026, with a deadline for receipt of March 3, 2026 - Submission of the NON request for inclusion on the shortlist and the Request for Proposals (RFP) on March 31, 2026 - Bank objection to inclusion on the shortlist on April 26, 2026 - Submission of the revised bid analysis report on May 6, 2026, and again on July 1, 2026 - Awaiting feedback from the Bank on inclusion on the shortlist and the Request for Proposals
3	Acquisition of a financial and accounting management software package for APUA and ANCEE 2.0		- Request for a no-objection opinion from the bank on the shortlist and the tender documents on February 27, 2026; - No-objection opinion obtained on the shortlist on May 15, 2026; - Invitation to tenderers on May 22, 2026, with a submission deadline of June 12, 2026; - Analysis of bids underway.
4	Selection of an individual consultant for the design and maintenance of an e-learning platform		- Request for a New Opinion on the Terms of Reference and Expression of Interest (EOI) dated April 9, 2026 - Bank's objection to the Terms of Reference and EOI dated July 17, 2026 - Review of the Terms of Reference to be conducted by the ANCEE Coordination Unit (CU)

N°	Goods, Works or Services to be acquired (In progress during the previous quarter)	Status compared to the procurement plan (On track, behind schedule, significantly behind schedule)	Comments (Include challenges related to delays and required actions by the Bank.)
5	Selection of an individual consultant to carry out the diagnostic of the CoEs		- ANO obtained on the draft call for expressions of interest and terms of reference on May 18, 2026 - Publication of the call for expressions of interest on various channels on May 22, 2026 - Submission deadline: June 10, 2026 - Selection process underway
6	Selection of an individual consultant for the review of the ANCEE excellence criteria		- Activity undertaken within the ANCEE Coordination Unit (CU)
7	Facilitation of feasibility studies in the field of training		A call for applications was launched to all electricity companies on February 12, 2026, to facilitate investment projects in the field of training. By the application deadline, four applications had been received from Energie de la Guinée (EDG), SONABEL (Burkina Faso), VRA (Ghana), and ONEE (Morocco).

4. Outlook for the second half of 2026

In addition to the aforementioned ongoing activities, the outlook for the second half of 2026 will focus on:

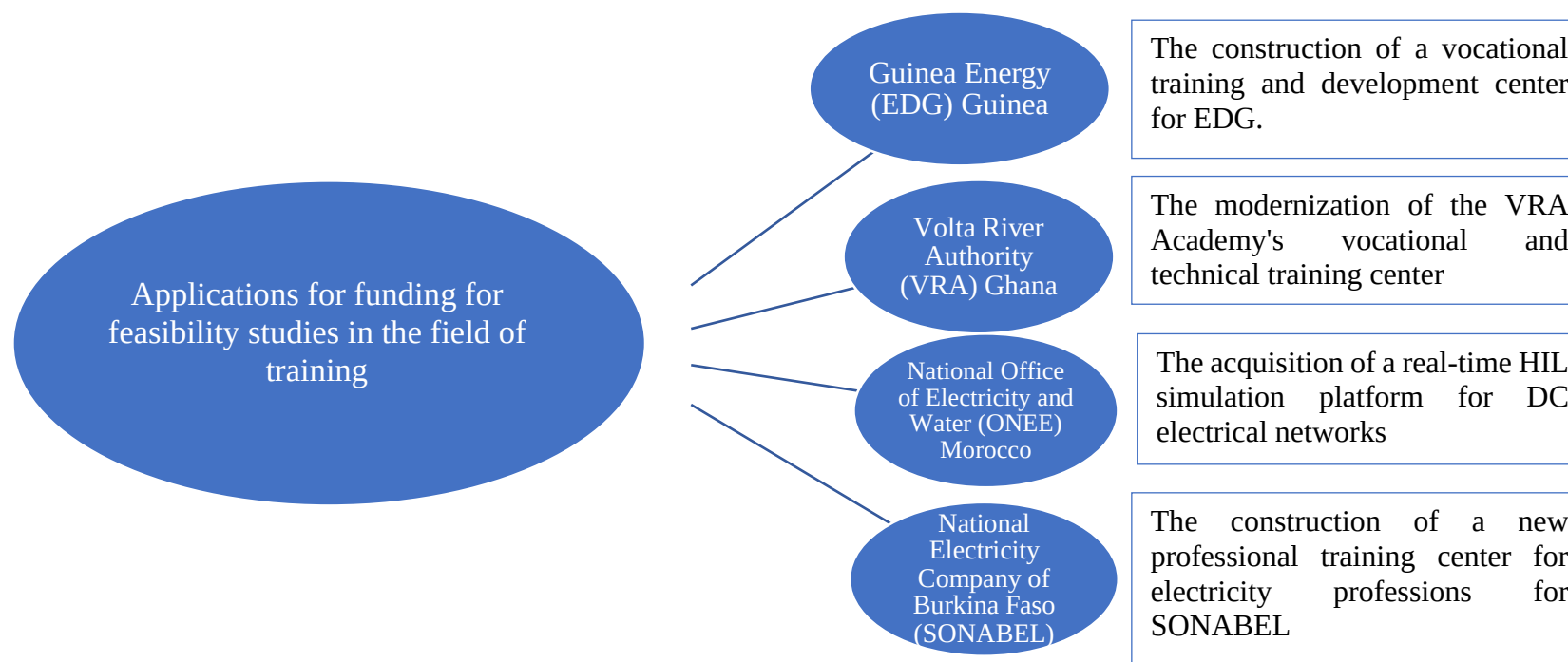
- ❖ Selection of a design office for the facilitation of feasibility studies in the field of training:
 - Identify the feasibility study to be financed
 - Obtain agreement from the African Development Bank (AfDB) on the study to be financed
 - Start the selection process.
- ❖ Selection of an individual consultant to update the gender action plan and conduct a gender training workshop:
 - Establish the terms of reference for the assignment
 - Launch the selection process.
- ❖ Selection of a consultant for the implementation of a climate change action plan :
 - Establish the terms of reference for the assignment
 - Launch the selection process

5. Status of feasibility studies during phase 1 of ANCEE

Improving the performance of the electricity sector in Mauritania through the development of its HR skills. Study date: July 2020 Study funding agency: AFD Funding requirement: €9,775,600 <u>Status:</u> <u>HR policy update</u> <u>Redefinition of the school's mission, positioning, and governance</u> <u>Overhaul of the school's economic model</u> <u>Challenges: Mobilizing financial resources for the implementation of the physical component of the project</u>	Preparatory studies for the reopening of the Inter-African Higher School of Electricity (ESIE) Date of study: 2021 Study funding agency: AfDB <u>Status:</u> <u>Acquisition of 15 hectares within the INPHB (National Polytechnic Institute of Burkina Faso)</u> <u>Receipt of financial support from the Ministry of Small and Medium Enterprises of Côte d'Ivoire (MSME) for preliminary work related to the preparation of the Technical File</u> <u>Challenges: Obtaining land certificates mobilization of PTFs Construction of the new ESIE</u>	Relocation and reconstruction of the Boukari KANE Electricity Trades Centre of NIGELEC in Niger <u>Study Date: June 2023</u> <u>Study Funding Agency: AFD</u> <u>Funding Need: €18,542,075</u> <u>Challenges: Mobilizing Financial Partners</u>	Modernization and rehabilitation of the CFPK in Tunisia. <u>Study date: February 2023</u> <u>Study funding agency: AFD</u> <u>Funding requirement: €6,077,000</u> <u>Challenges: Mobilizing financial partners</u>	Preliminary studies for the construction of an electricity campus for the Malian Energy Company (EDM Mali) <u>Study date: November 2024</u> <u>Study funding agency: ADB</u> <u>Financing requirement: 53,382,194 Euros</u> <u>Challenges: Mobilization of financial partners</u>
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Country : Côte d'Ivoire

6. Status of applications for facilitating feasibility studies in the field of training



NB : The results of the consultation will be communicated to the electricity companies..

Conclusion

The selection processes initiated at the project's launch in January 2025 saw significant progress during the first quarter of 2026 with the signing of contracts for the newly recruited Coordination Unit (CU) experts: the Director, the Human Resources expert, and the Media, Communication, and IT expert.

However, regarding the procurement of goods and services as of June 30, 2026, the project notes the need for further improvements in document validation times, both at the Bank and within the Coordination Unit.

Following the project supervision mission held from June 22 to 24, 2026, a request will be submitted to the Bank for a revision of the procurement plan. This revision will allow the CU to incorporate certain activities, including the recruitment of the Human Resources and Communication experts, and to merge two missions for greater efficiency and effectiveness.

6. FINANCIAL ACTIVITIES

PROJET RACEE 2.0



DON FAD
2100155043848



DATE EFFECTIVE
21/02/2025



MONTANT
8 600 190 €



CLÔTURE :
30/06/2030



MONTANT
DECAISSE
765 991 €



MONTANT
REALISATION
639 491 €



TAUX DE
DECAISSEMENT
8,90%



TAUX DE
REALISATION
7,44%



STATUS OF FUNDING CALLS AS OF JUNE 30, 2026

DATE	NUMBERS	DISBURSEMENT METHOD	Amounts in Euros
25.11.2025	RF N°0003	SPECIAL ACCOUNT	310 912,55
03.03.2026	RF N°0005	SPECIAL ACCOUNT	455 078,00
TOTAL GENERAL			765 990,55

For information, the AfDB responded, at the beginning of July 2026, to the third call for funds, in the amount of 607,677.00 Euros.

FINANCIAL MONITORING REPORT AS OF 30 JUNE 2026 ANCEE 2.0 - AfDB (amount in euros)

The table below shows the execution rate of the overall budget, AfDB financing for the period from February 2025 to June 30, 2026

SECTIONS	BUDGET TOTAL	FUNDRAISING CAMPAIGNS	CUMULATIVE ACHIEVEMENTS AT 30/06/2026	COMPLETION RATE / FUNDRAISING CAMPAIGNS	COMPLETION RATE / OVERALL BUDGET
C.1 : Renforcement de l'offre de formation du RACEE/Strengthening of the ANCEE Training Offer	1 365 000,00	43 000,00	22 339,03	51,95%	1,64%
C.2 : Fourniture d'un service de conseil de qualité (en RH) / Provision of a quality Advisory Service	237 200,00	43 000,00	0,00	0,00%	0,00%
C.3 : Amélioration de la gestion du RACEE / Improving the management of ANCEE	1 450 023,00	328 577,55	295 071,06	89,80%	20,35%
C.4 : Appui du RACEE à la formation prioritaire / ANCEE support towards prioritised training	5 217 190,00	351 413,00	322 081,36	91,65%	6,17%
IMPREVUS	330 776,52	0,00	0,00		0,00%
TOTAL GENERAL	8 600 189,52	765 990,55	639 491,45	83,49%	7,44%
TOTAL FONCTIONNEMENT (TRAINING)	5 217 190,00	351 413,00	322 081,36	91,65%	6,17%
TOTAL AUTRES FONCTIONNEMENTS (Miscellaneous)	184 800,00	93 100,00	22 953,86	24,66%	12,42%
TOTAL SERVICES	1 072 200,00	0,00	0,00		0,00%
TOTAL SERVICES (PCU fees)	1 305 223,00	321 477,55	294 456,23	91,59%	22,56%
TOTAL BIENS / GOODS	490 000,00	0,00	0,00		0,00%
TOTAL ALEAS / CONTINGENCIES	330 776,52	0,00	0,00		0,00%

FINANCIAL MONITORING REPORT AS OF 30 JUNE 2026 ANCEE 2.0 - APUA (amounts in euros)

The table below shows the execution rate of the overall budget, APUA funding for the period from February 2025 to 30 June 2026

Description	cat.	BUDGET GLOBAL	TOTAL ACHIEVEMENTS: 30 06 2026	ACHIEVEMENT RATE AT 30/06/2026
C.3 : Improved management of ANCEE		1 294 086	124 952	9,66%
3.0.1 Selection of an agency for the recruitment of CU members	S	48 000	9 909	20,64%
3.0.2 Rental of offices (furnished, equipped and connected) and costs (electricity/water)	S	259 000	18 000	6,95%
3.0.3 Health insurance for CU consultants	S	31 000	4 667	15,05%
3.0.4 Miscellaneous costs (publication, DHL, printing, etc.)	F	47 000	82 592	175,73%
3.0.5 CU Team Office Equipment	B	17 200	4 601	26,75%
3.0.7 APUA's technical (non-financial) contribution to the operation of the CU	F	415 630	0	
3.1.2.3 Communication Specialist (4 months of the first year)	S	232 128	5 183	2,23%
3.1.2.6 Specialist 1 in HR (engineering background))	S	232 128	0	0,00%
3.4.1 Joint actions to be carried out in partnership with regional organisations	S	12 000	0	
Aléas		51 763	2 287	4,42%
TOTAL GÉNÉRAL		1 345 849	127 239	9,45%
TOTAL FUNCTIONING		462 630	82 592	17,85%
TOTAL SERVICES		350 000	32 576	9,31%
TOTAL SERVICES (Fees CU)		464 256	5 183	1,12%
TOTAL GOODS		17 200	4 601	26,75%
TOTAL HAZARDS		51 763	2 287	4,42%

FINANCIAL MONITORING REPORT AS OF 30 JUNE 2026 ANCEE 2.0 AfDB & APUA (amounts in euros)

The table below shows the execution rate of the overall budget, the AfDB and APUA for the period from February 2025 to 30 June 2026

RUBRIQUES	BUDGET TOTAL	REALISATIONS AU 30/06/2026	VAR. BUDGET TOTAL/REALI SATIONS	COMPLETION RATE COMPARED TO BUDGET GLOBAL
C.1 : Renforcement de l'offre de formation du RACEE/Strengthening of the ANCEE Training Offer	1 365 000,00	22 339,03	1 342 660,97	1,64%
C.2 : Fourniture d'un service de conseil de qualité (en RH) / Provision of a quality Advisory Service	237 200,00	0,00	237 200,00	0,00%
C.3 : Amélioration de la gestion du RACEE / Improving the management of ANCEE	2 744 109,00	420 023,06	2 324 085,94	15,31%
C.4 : Appui du RACEE à la formation prioritaire / ANCEE support towards prioritised training	5 217 190,00	322 081,36	4 895 108,64	6,17%
IMPREVUS	382 539,52	2 287,00	380 252,52	0,60%
TOTAL GENERAL	9 946 038,52	766 730,45	9 179 308,07	7,71%
TOTAL FONCTIONNEMENT (TRAINING)	5 217 190,00	322 081,36	4 895 108,64	6,17%
TOTAL AUTRES FONCTIONNEMENTS (Miscellaneous)	647 430,00	105 545,86	541 884,14	16,30%
TOTAL SERVICES	1 422 200,00	32 576,00	1 389 624,00	2,29%
TOTAL SERVICES (PCU fees)	1 769 479,00	299 639,23	1 469 839,77	16,93%
TOTAL BIENS / GOODS	507 200,00	4 601,00	502 599,00	0,91%
TOTAL ALEAS / CONTINGENCIES	382 539,52	2 287,00	380 252,52	0,60%

FINANCIAL MONITORING REPORT AS OF JUNE 30, 2026 RACEE2.0 - AfDB PTBA 2026 (amounts in euros)

The table below shows the execution rate of the PTBA 2026, AfDB financing for the period from February 2025 to June 30, 2026

SECTIONS	PTBA 2026	ENGAGEMENT AU 30/06/2026	REALISATION AU 30/06/2026	TOTAL REALISAT° EXO 2026	TX DE REALISAT°/ PTBA 2026	TX DE REALISAT° TOTAL/ PTBA 2026
C.1 : Renforcement de l'offre de formation du RACEE/Strengthening of the ANCEE Training Offer	319 000,00	13 608,00	22 339,03	35 947,03	7,00%	11,27%
C.2 : Fourniture d'un service de conseil de qualité (en RH) / Provision of a quality Advisory Service	108 600,00	0,00	0,00	0,00	0,00%	0,00%
C.3 : Amélioration de la gestion du RACEE / Improving the management of ANCEE	335 729,00	0,00	111 682,46	111 682,46	33,27%	33,27%
C.4 : Appui du RACEE à la formation prioritaire / ANCEE support towards prioritised training	685 025,00	220 987,00	204 208,91	425 195,91	29,81%	62,07%
IMPREVUS	57 934,00	0,00	0,00	0,00	0,00%	0,00%
TOTAL GENERAL	1 506 288,00	234 595,00	338 230,40	572 825,40	22,45%	38,03%
TOTAL FONCTIONNEMENT (TRAINING)	685 025,00	220 987,00	204 208,91	438 803,91	29,81%	64,06%
TOTAL AUTRES FONCTIONNEMENTS (Miscellaneous)	102 400,00	13 608,00	22 339,03	35 947,03	21,82%	35,10%
TOTAL SERVICES	375 600,00	0,00	0,00	0,00	0,00%	0,00%
TOTAL SERVICES (PCU fees)	275 329,00	0,00	111 682,46	111 682,46	40,56%	40,56%
TOTAL BIENS / GOODS	10 000,00	0,00	0,00	0,00	0,00%	0,00%
TOTAL ALEAS / CONTINGENCIES	57 934,00	0,00	0,00	0,00	0,00%	0,00%

GENERAL COMMENTARY:

As of June 30, 2026, the overall budget execution rate for the African Development Bank (AfDB) stood at 7.44%, while the execution rate for the 2026 AfDB Annual Work Plan and Budget (AWPB) reached 22.45%, and 38.03% when commitments are taken into account.

These results reflect a start-up phase, marked by a gradual increase in activities, with the first disbursement only occurring at the end of November 2025.

The disbursement rate for funding appeals, meanwhile, reached 83.49%, demonstrating a strong capacity to absorb the mobilized resources.

The implementation of the Annual Work Plan and Budget (AWPB), assessed at 38.03% as of June 30, 2026, focused on three main areas:

- Priority training, with a commendable annual budget achievement rate of 64.06%, illustrating the continued progress of activities.
- ANCEE Coordination Unit (CU fees), which shows an annual achievement rate of 40.56%, reflecting the effective establishment of the Coordination Unit and its members.
- The implementation of strengthening the training offering reached 35.10%, with the holding of a workshop by the Centers of Excellence on innovative modules.

Furthermore, the recruitment procedures for consultants and firms included in the "services" budget lines for fiscal year 2026 are underway. The corresponding disbursements are expected during the second half of fiscal year 2026.

Regarding APUA, the overall completion rate as of June 30, 2026, stands at 9.45%, while the combined APUA/AfDB accounts show a rate of 7.71%.

APUA's achievements consist primarily of costs related to the recruitment of CU members, the furnishing and installation of the Coordination Unit's offices, as well as recurring monthly expenses incurred by APUA for the benefit of the project.

Finally, more significant budget commitments and full implementation of activities are expected in subsequent fiscal years to ensure better allocation and optimal use of the overall budget.

CONCLUSION

At the end of the first half of the current year, it can be observed that the actions undertaken during this period have enabled the achievement of the majority of the objectives, despite some difficulties encountered. The analyses presented highlight the main achievements, the constraints observed, and the prospects for improvement. The actions planned for this second half of the year are being carried out in accordance with the established schedule.



Abel Didier TELLA
Director General APUA

I – Report preparation, review and approval

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