

AFRICAN NETWORK OF CENTERS OF EXCELLENCE IN ELECTRICITY (ANCEE 2.0)



ANCEE 2.0 QUARTERLY IMPLEMENTATION REPORT
PROJECT ID: P-Z1-KF0-061
AfDB GRANT N° 2100155043848
PERIOD: 1st January to 31st March 2026

Coordination Unit (CU) - ANCEE 2.0



GRUPE DE LA BANQUE AFRICAINE
DE DEVELOPPEMENT
AFRICAN DEVELOPMENT BANK GROUP



Country: Côte d'Ivoire

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ACRONYMS

AFUR	African Forum for Utility Regulation
ACBF	African Capacity Building Foundation
ATC	Aswan Training Center (Egypt)
ASEA	Association of Electricity Utilities of Africa
AfDB	African Development Bank
ANCEE	African Network of Centers of Excellence in Electricity
APUA	Association of Power Utilities of Africa
AT	Technical assistance
BAD	African Development Bank
BM	World Bank
BT	Low voltage
CoE	Center of Excellence
COPIL	Steering Committee
COJO	Bid Opening and Judging Committee
CDC	Specifications
CoF	Training Center
CEREEC	ECOWAS Centre for Renewable Energy and Energy Efficiency
CoE	Center of Excellence
COMELEC	Maghreb Electricity Committee
CME	Center for Electrical Trades (Ivory Coast)
CSTE	Center for Science and Technology in Electricity (ONEE-Morocco)
DD	Sustainable Development
EAL	Eskom Academy of Learning
EAPP	East Africa Power Pool
EADI	African Development Institute
ECOWAS	Economic Community of West African States
ECREEE	ECOWAS Center for Renewable Energy and Energy Efficiency
ESIE	Inter-African Higher School of Electricity
EEHC	Egyptian Electricity Holding Company
REs	Renewable Energies
EE	Energy Efficiency
FAD	African Development Fund
KGTC	Kengen Geothermal Training Center (Kengen-Kenya)
SS	Sonelgaz-services (SONELGAZ Group - Algeria)
KGRTC	Kafue Gorge Regional Training Center (ZESCO-Zambia)
KENGEN	Kenya Electricity Generating Company
NAPTIN	National Power Training Institute of Nigeria (Nigeria)
ANCEE 2.0	African Network of Centres of Excellence in Electricity (2 nd Phase)
SoE	Electricity Company
CU	ANCEE Coordination Unit
AU	African Union
PTBA	Work Plan and Annual Budget
PPM	Procurement plan
STEG	Tunisian Electricity and Gas Company
VRA	Volta River Authority

EXECUTIVE SUMMARY

This report covers the period from January to March 2026. It is prepared in accordance with Article 7.01 of the Memorandum of Understanding signed between the African Development Bank and the Association of Power Utilities of Africa on February 21, 2025. It is based on continuous monitoring of project implementation and focuses on the results achieved, the challenges encountered, and the solutions proposed to overcome them. It serves as a tool for the project team and all members of its Steering Committee, enabling them to periodically monitor progress towards achieving the project objectives, aligned with the indicators of the results-oriented logical framework and the critical milestones established during the annual planning phase. This report also aims to identify and highlight the main risks and challenges facing project implementation. In this respect, it is primarily an internal project management tool.

During the period from January to March 2026, more than 52 training courses were delivered by six out of ten Centres of Excellence. The amount of the subsidy granted to electricity companies for these training courses was €238,408.

As part of a continuous improvement process for the training programs offered or to be offered by ANCEE 2.0, discussions are underway to amend the training catalog by adding new modules focused on innovative areas within the electricity sector, in light of the rapid changes occurring in this sector with the advent of digital technology and artificial intelligence. Similarly, evaluation criteria for existing centers of excellence are being developed to determine whether these centers comply with the memoranda of understanding concluded with the African Network of Centers of Excellence in Electricity.

In the same vein, the evaluation criteria for new training centers applying for ANCEE membership as centers of excellence are currently being studied.

Public procurement activities initiated last year have progressed, particularly with regard to strengthening the Project Coordination Unit (CU). However, concerning the acquisition of goods and services, more diligent processing of files submitted to the Bank would greatly help the CU meet deadlines.

The year 2026 is the second year of execution of the ANCEE 2.0 project. It is important to recall the main objectives of the project and to identify the measurable indicators which the execution of the project allows us to appreciate at each stage, the progress made.

This document outlines all the activities carried out by the Coordination (CU) based on the AfDB's quarterly implementation report template.

The report consists of eight (8) main parts preceded by an introduction and an executive summary and concluded by a conclusion and the annexes as follows:

- Executive Summary

- Part A: GENERAL INFORMATION ABOUT THE PROJECT
- Part B: PROCUREMENT PERFORMANCE
- Part C: FINANCIAL PERFORMANCE
- Part D: PHYSICAL PROGRESS AND RESULTS
- Part E: SAFEGUARDS
- Part F: CROSS-CUTTING ASPECTS
- Part G: MAIN RISKS AND MITIGATION MEASURES
- Part H: MAIN PROBLEMS AND ACTIONS FOR THE BANK
- CONCLUSION
- APPENDICES

A. GENERAL INFORMATION ABOUT THE PROJECT

A.1- Report Data

Project Title	African Network of Centres of Excellence in Electricity (ANCEE 2.0)	SAP Code	
Country / Region	Ivory Coast	Sector	Electricity
Implementation Agency	Association of Power Utilities of Africa (APUA)	Management Unit(s)	CU-ANCEE 2.0
Project Development Objective (as outlined in the REP)	To improve the performance of the African electricity sector and intensify regional trade by strengthening the technical and managerial skills of electricity companies at all levels		
Project Components	<ol style="list-style-type: none"> 1. Strengthening the ANCEE 2.0 training offer 2. Providing a quality consulting service 3. Improved ANCEE 2.0 management 4. ANCEE 2.0 support for priority training 		
Approval date	February 21, 2025	Initial completion date	December 31, 2029
		Revised completion date	
Time elapsed ¹ (%)	23.73%	Disbursement rate (%)	9.28%

A.2- Financing Plan

Source of funding/instrument (Add/remove as needed)	Initially approved amount (millions) (UC)	Additional amount / cancelled	Updated approved amount (Amount, UC)	Disbursed on date (%)
AfDB	7.11		7.11	9.28%
Power Africa (USAID)	0.37		0.37	
Co-finance (to be secured phase 2B)	2.69		2.69	
Centers of Excellence	0.11		0.11	
APUA	1.11		1.11	
Power Utilities	4.84		4.84	
TOTAL	16.23		16.23	4.07%

A.3 – Compliance with the project clauses

The project has started in accordance with the memorandum of understanding. Deadlines and contractual clauses have been met, and the initial stages have been completed as planned. Overall performance at this stage is considered satisfactory.

No clauses are pending at the time of writing this report.

A.4 – Establishment of the Project Coordination Unit (CU) and staffing

The management unit remains the operational body for coordinating, informing, and promoting ANCEE. The CU has existed since the implementation of Phase I.

The strengthened structure of this unit, transformed into a permanent unit within the organizational structure of APUA, will implement and manage ANCEE 2.0 under the authority of the Director General of APUA;

The CU, headed by the Director of ANCEE (i), is composed of the following staff:

- (ii) An expert in financial and accounting management;
- (iii) A sales and marketing expert;
- (iv) A procurement expert;
- (v) Two experts in HR/training and instructional design (*including the instructional design expert currently being recruited*);
- (vi) An expert in communication, media and IT;
- (vii) An administrative assistant (*currently being recruited*).

A.5 – Implementation of actions agreed upon in the last supervisory report/mission

Important aspects (Add/delete as needed)	Proposed corrective actions	Responsible	Deadline	Status (not initiated, in progress, completed)	Comments
The CU will develop a strategy to advance technical assistance activities.	Currently being prepared, a call for tenders will be issued in February 26 to all SoE and CoE departments.	CU	December 2025	Action completed	Strategy transmitted to the Bank
CU provides details on the memorandum of understanding signed with WAPP	An annual action plan must be established starting in 2026.	APUA/ANCEE	March 2026	In progress	On the right track
The CU will share details on the Network's communication and marketing strategy	The communication and marketing strategy aligned with the M300 is finalized and will be shared with the AfDB	CU	December 2025	In progress	The communication and marketing strategy has been submitted to the Bank. However, this strategy will need to be more detailed to address the Bank's observations.
Need to clarify the status of the ANCEE 2.0 Newsletter	The ANCEE 2.0 newsletter, a retrospective of the year 2025, has been finalized, distributed to all members, and is available on the ANCEE 2.0 website. It will be published every two months.	CU	January 2026	Action completed	Nothing to report
Audit of the 2025 project to be submitted	Terms of Reference validated by the AfDB in early February, call for proposals launched on February 16 with a deadline for receiving proposals of March 3, 2026.	CU	June 2026	In progress	The CU is awaiting the Bank's ANO on the matter Action very late
Updated procurement plan to be submitted to the Bank for approval	PPM submitted to the AfDB in December 25, ANO obtained in February 26	CU	December 2025	Action completed	Nothing to report

Important aspects (Add/delete as needed)	Proposed corrective actions	Responsible	Deadline	Status (not initiated, in progress, completed)	Comments
Results of the feasibility studies funded by ANCEE 1.0 which will be presented at the next steering committee meeting.	The beneficiary parties have been notified and are awaiting feedback in order to submit a consolidated document to the AfDB by the end of March 26.	CU	March 2026	In progress	On the right track
Share with the Bank the details of the topics covered in the context of the monitoring of training in 2025.	The list of modules to be completed in 2025, totaling 105 modules, has been finalized and identified. This list will be submitted to the bank on February 28, 2026.	CU	January 2025	Action completed	Nothing to report
Concept to be developed within the framework of the proposed workshop which will be organized with the World Bank	Draft Terms of Reference to be finalized before the end of March 26 and submitted to the Bank for consultation.	CU	March 2026	In progress	
The CU will share with the Bank an example illustrating how funds are managed for a single training intervention	A reconstruction of the process is being finalized and will be communicated to the Bank on March 26.	CU	March 2026	Action completed	The plan to use the funds with a single training intervention was submitted to the bank in January 2026.
APUA will share with the Bank the performance contracts relating to ANCEE resources for 2026.	The performance contracts are being finalized and will be shared with the Bank during March 26th.	APUA	March 2026	Action completed	The performance contracts are sent to the Bank
The CU will need to identify the training courses taken within the framework of ANCEE 1 to be included in the evaluation/impact report. First report to be shared within the framework of the project report of the first quarter of 2026.	25 modules delivered in 2025 have been identified for post-training evaluation starting in March 2026; the relevant SoEs and CoEs are currently being contacted to confirm their participation	CU	March 2026	Action completed	Post-training evaluation in progress

Important aspects (Add/delete as needed)	Proposed corrective actions	Responsible	Deadline	Status (not initiated, in progress, completed)	Comments
The Bank's FM department must communicate the terms of reference for the project audit.	Terms of Reference validated by the Bank and consultation launched for implementation of the contract by April 26 at the latest.	The Bank	December 2025	Action completed	Firm selection process underway

B. PROCUREMENT PERFORMANCE

B.1 – Implementation of the procurement plan

As part of the implementation of the African Network of Centres of Excellence in Electricity (ANCEE 2.0) project, nine (09) activities have been planned in the Procurement Plan for the year 2026. As a reminder, this version of the procurement plan was validated by the Bank on February 5, 2026.

The activities involve:

1. the acquisition of accounting and financial management software;
2. the recruitment of an agency for updating the communication tools of ANCEE 2.0;
3. the selection of an individual consultant for the review of the ANCEE 2.0 excellence criteria;
4. the selection of a firm for the accounting and financial audit of the ANCEE accounts for the financial years 2025, 2026 and 2027;
5. the selection of a firm to carry out a feasibility study for the rehabilitation or construction of a new centre (2026);
6. the selection of an individual consultant for the diagnosis of centers of excellence;
7. the recruitment of an individual consultant for the design and maintenance of an e-learning platform;
8. the recruitment of an individual consultant for the design and monitoring of a workshop on gender;
9. the recruitment of an expert for the design and development of innovative modules with centers of excellence and external experts.

However, following the recruitment of experts in Human Resources and Communication, Media and IT, certain services will be carried out within the Coordination Unit.

These are the related services:

1. to the recruitment of an agency for updating the communication tools of ANCEE 2.0;
2. to the selection of an individual consultant for the review of the ANCEE 2.0 excellence criteria;
3. to the selection of an individual consultant for the diagnosis of centers of excellence;
4. to the recruitment of an expert for the design and development of innovative modules with centers of excellence and external experts.

The procurement plan will be revised accordingly and budget reallocations will be necessary for optimal project management.

Implementation of the procurement plan from January 1st to March 30th, 2026

The first quarter of 2026 saw the following progress:

Goods, Works or Services to be acquired (Acquisition in progress during the previous quarter)	Status compared to the procurement plan (On track, behind schedule, very behind schedule)	If a contract is signed (Indicate the time elapsed between the call for tenders/submission of the expression of interest and the signing of the contract)	Comments (Include challenges related to delays and required actions by the Bank.)
Audit of ANCEE's accounts – 2024 financial year: Closing audit of phase 1 of the project	Very late	5 months (July 4 - November 21, 2025)	<ul style="list-style-type: none"> - Transmission of the 2024 audit report to the AfDB and the AFD on 03/03/2026 - AfDB's objection to the report submitted on 26/03/26 - Transmission to the IAC firm for follow-up on 26/03/26 - IAC firm has been contacted again to schedule the closing audit for 11/03/26 as soon as possible. - Plan a tripartite meeting between the AfDB, ANCEE, and IAC consulting firms regarding the reservations expressed on the 2024 audit report. - Follow up diligently on the completion of the closing audit and the transmission of the final report before 30/04/2026.
Financial audit of the financial years 2025, 2026 and 2027	Very late	N / A	<ul style="list-style-type: none"> - Request for a No Objection Opinion (ANO) on the AMI and TDR on 12/12/2025 - ANO the BAD obtained on 12/02/2026 - AMI published on 16/02/2026 with a deadline for receipt of 03/03/26 - Opening session and analysis of bids on 05/03/26 -Transmission of the ANO request on the restricted list and the DDP on 31/03/2026 to the Bank

Goods, Works or Services to be acquired (Acquisition in progress during the previous quarter)	Status compared to the procurement plan (On track, behind schedule, very behind schedule)	If a contract is signed (Indicate the time elapsed between the call for tenders/submission of the expression of interest and the signing of the contract)	Comments (Include challenges related to delays and required actions by the Bank.)
			- Diligently follow up on the return of the AfDB to the shortlist and the DDP.
financial and accounting management software package	Very late	N / A	-No objection notice from the bank requested on the Consultation File for the acquisition of a financial and accounting management software package for APUA and ANCEE 2.0 on 27/02/2026; -Prepare a shortlist to be submitted to the Bank's Advisory Committee as soon as possible in order to restart the procedure.
Selection of an individual consultant for the design and maintenance of an e-learning platform	On the right track	N / A	- AMI project and specifications currently being validated internally; -Forward to the AfDB upon validation.
Selection of an individual consultant to carry out the diagnostic of the CoE	On the right track	N / A	- The AMI project and specifications are currently being validated internally. - Activity taken into account within the Coordination Unit
Selection of an individual consultant for the review of the ANCEE excellence criteria	On the right track	N / A	- Activity taken into account within the Coordination Unit

1. Summary of overall progress in the implementation of the procurement plan (planned vs awarded), delays recorded and measures planned to recover lost time.

The selection processes initiated since the start of the project in January 2025 saw significant progress during the first quarter of 2026 with regard to the signing of contracts for the newly recruited CU experts, namely; the Director, the Human Resources expert, and the Media Communication and IT expert.

However, regarding the acquisition of goods and services as of March 30, 2026, the project notes the need for further improvements in the Bank's feedback on submitted files. This situation could lead to non-compliance with financing agreements, particularly concerning the selection of the audit firm (for fiscal years 2025, 2026, and 2027) and the acquisition of the financial and accounting management software.

To address this, regular monitoring of ongoing cases is carried out with the Task Manager, and particular emphasis is placed on the quality of documents submitted to the Bank.

2. Evaluation of the performance of the procurement system – Bank procurement systems.

Average time between procurement processes finalized during the previous quarter.			
Responsibility	Process	Target # days (according to ORPF guidelines)	Actual number of days
AfDB	Time between the submission of a no-objection request for tender documents and the granting of no-objection by the Bank	7 to 14 days	61 days
	Time between the submission of a no-objection request for evaluation reports and the granting of no-objection by the Bank	7 to 14 days	N / A
CU ANCEE 2.0	Time between the closing of submissions and the submission of the evaluation report by the implementing agency	14 to 28 days	28 days
	Time between the date of no objection to the evaluation report and the signing of the contract	37 days	N / A

3. Key challenges related to procurement include issues of no objection, the ability to implement procurement, stakeholder performance, etc.

The main challenges related to procurement during the first phase of the project are essentially linked to the time required for the validation of reports and selection documents.

However, regular follow-up with the Task Manager, as well as exchange and clarification meetings on blocking factors, help to shorten the validation times of reports, as evidenced by the follow-up meeting on the recommendations of the December 2025 supervision mission which took place on March 27, 2026, and the scheduled meeting on the reservations issued by the Bank on the 2024 audit report.

4. Simplified procurement plan updated as of March 30, 2026

Procurement system*	Package Number	Package Description	Category	Estimated Cost (UC)**	Procurement Methods	Control and Audit - Bank Review (Preliminary/External)**	Date of publication of the AAO	Closing date/Opening date for bids or proposals	Contract award date	Contract completion date	Comments for the execution of the contract
AfDB system	B 1	Acquisition of 3 pieces of educational equipment for the centers of excellence	Goods	396,690	AOI	A priori	02/05/2027	13/06/2027	18/07/2027	24/12/2028	Gather and analyze equipment needs
AfDB system	B 2	Acquisition of accounting software	Goods	8,260	CF	A priori	30/04/2026	13/03/2026	17/04/2026	29/08/2026	Restart the procedure
AfDB system	S 1	Recruitment of a firm to carry out the mid-term evaluation of ANCEE 2.0	Consulting services	20660	SQC	A priori	18/09/2027	25/11/2027	02/01/2028	03/07/2028	Develop the mission's terms of reference.
AfDB system	S 2	Recruitment of an agency for the design and updating of ANCEE 2.0 communication tools	Consulting services	9920	SQC	A priori	20/02/2026	29/04/2026	06/06/2026	06/12/2026	Activity carried out within the CU
AfDB system	S 3	Recruitment of a firm to provide assistance and consulting to 3 centers of excellence (Year 3)	Consulting services	80170	SFQC	A priori	21/04/2027	23/07/2027	27/09/2027	01/05/2028	Develop the mission's terms of reference.
AfDB system	S 4	Recruitment of a firm to assist and advise a new center of excellence (Year 3)	Consulting services	28260	SQC	In retrospect	24/09/2027	14/11/2027	12/12/2027	12/06/2028	Develop the mission's terms of reference.

Procurement system*	Package Number	Package Description	Category	Estimated Cost (UC)**	Procurement Methods	Control and Audit - Bank Review (Preliminary/External)**	Date of publication of the AAO	Closing date/Opening date for bids or proposals	Contract award date	Contract completion date	Comments for the execution of the contract
AfDB system	S 5.1	Recruitment of a firm to conduct a feasibility study (2026)	Consulting services	123965	SFQC	a priori	02/09/2026	11/11/2026	09/12/2026	10/09/2027	Develop the mission's terms of reference.
AfDB system	S 5.2	Recruitment of a firm to conduct a feasibility study (2027)	Consulting services	123965	SFQC	A priori	20/09/2027	29/11/2027	27/12/2027	27/09/2028	Develop the mission's terms of reference.
AfDB system	S 6	Recruitment of a firm to conduct accounting and financial audits of the accounts for the fiscal years 2025, 2026, and 2027	Consulting services	17360	SMC	A priori	16/02/2026	20/04/2026	05/07/2026	31/12/2029	Develop the mission's terms of reference.
AfDB system	S 7	Recruitment of a firm to conduct the accounting and financial audit of the ANCEE 2.0 accounts for the 2028 and 2029 fiscal years	Consulting services	11570	SMC	A priori	24/08/2028	14/12/2028	28/02/2029	30/06/2030	Develop the mission's terms of reference.
AfDB system	S 21	Selection of an individual consultant for the revision of the ANCEE 2.0 excellence criteria	Consulting services	6780	CI	In retrospect	07/02/2026	N / A	21/03/2026	30/05/2026	Activity carried out within the CU

Procurement system*	Package Number	Package Description	Category	Estimated Cost (UC)**	Procurement Methods	Control and Audit - Bank Review (Preliminary/External)**	Date of publication of the AAO	Closing date/Opening date for bids or proposals	Contract award date	Contract completion date	Comments for the execution of the contract
AfDB system	S 22	Selection of an individual consultant for the diagnosis of centers of excellence in year 2	Consulting services	138840	CI	A priori	02/05/2026	N / A	28/07/2026	23/02/2027	Activity carried out within the CU
AfDB system	S 23	Recruitment of an individual consultant to conduct diagnostic assessments of other training centers (5) Year 3	Consulting services	68100	CI	In retrospect	22/02/2027	N / A	05/04/2027	12/10/2027	Activity carried out within the CU
AfDB system	S 24	Recruitment of an individual consultant for assistance and advice to training centers (2) Year 4	Consulting services	52730	CI	In retrospect	04/07/2027	N / A	15/08/2027	23/11/2027	Develop the mission's terms of reference.
AfDB system	S 25	Recruitment of an individual consultant for the design and maintenance of an e-learning platform	Consulting services	39170	CI	A priori	28/04/2026	N / A	24/07/2026	29/07/2027	Develop the mission's terms of reference.
AfDB system	S 30	Selection of an individual consultant to support 04 electricity companies on gender issues (Year 2)	Consulting services	55540	CI	A priori	01/07/2026	N / A	26/09/2026	04/04/2027	Develop the mission's terms of reference.
AfDB system	S 31	Recruitment of an individual consultant for the evaluation and	Consulting services	8260	CI	In retrospect	04/07/2026	N / A	15/08/2026	21/02/2027	Develop the mission's

Procurement system*	Package Number	Package Description	Category	Estimated Cost (UC)**	Procurement Methods	Control and Audit - Bank Review (Preliminary/External)**	Date of publication of the AAO	Closing date/Opening date for bids or proposals	Contract award date	Contract completion date	Comments for the execution of the contract
		updating of the gender action plan									terms of reference.
AfDB system	S 32	Recruitment of an individual consultant to conduct a gender impact study	Consulting services	8260	CI	In retrospect	21/10/2028	N / A	02/12/2028	11/05/2029	Develop the mission's terms of reference.
AfDB system	S 33	Recruitment of an individual consultant for the development of a program to combat climate change	Consulting services	8260	CI	In retrospect	20/10/2026	N / A	01/12/2026	11/03/2027	Develop the mission's terms of reference.
AfDB system	S 34	Recruitment of an individual consultant for the assessment of the impact of climate change	Consulting services	8260	CI	In retrospect	22/02/2029	N / A	05/04/2029	12/09/2029	Develop the mission's terms of reference.
AfDB system	S 38	Recruitment of an individual consultant for the design and development of modules with centers of excellence and external experts	Consulting services	9920	CI	In retrospect	15/03/2026	N / A	26/04/2026	04/08/2026	Activity carried out within the CU
AfDB system	S39	Recruitment of an individual consultant for the design and monitoring	Consulting services	18180	CI	In retrospect	04/08/2026	N / A	15/09/2026	20/09/2027	Develop the mission's

Procurement system*	Package Number	Package Description	Category	Estimated Cost (UC)**	Procurement Methods	Control and Audit - Bank Review (Preliminary/External)**	Date of publication of the AAO	Closing date/Opening date for bids or proposals	Contract award date	Contract completion date	Comments for the execution of the contract
		of a workshop on gender (external expertise)									terms of reference.
AfDB system	S 40	Recruitment of an individual consultant for the design and monitoring of a workshop on climate change (external expertise)	Consulting services	18180	CI	In retrospect	27/02/2027	N / A	10/04/2027	14/04/2028	Develop the mission's terms of reference.
AfDB system	S 41	Outsourcing for the organization of steering committee sessions	Services other than consulting services	29750	CI	In retrospect	25/04/2026	N / A	06/06/2026	09/09/2026	Create a shortlist of service providers
AfDB Procedure	S 48	Recruitment of Human Resources Expert 2	Consulting services	191840	CI	A priori	27/05/2025	N / A	17/11/2025	30/06/2030	Follow up with the recruitment agency
Total Cost	TOTAL			1482890,0							

B.2 – Management of ongoing contracts

As of the first quarter of 2026, no contracts have yet been signed. The first contracts are expected to be signed during the second quarter of 2026.

C. FINANCIAL PERFORMANCE

C.1 – Financial Summary

The project has a total funding of 16.23 million UC, but only 0.66 million UC has been disbursed to date, representing 4.07% of the approved amount.

Performance by funding source

The African Development Fund (AfDB) approved UA 7.11 million, of which UA 0.66 million has been disbursed, representing 9.28%. In addition, physical services financed by APUA for the benefit of ANCEE will be allocated, with the amounts to be determined at the end of the year.

As for Power Africa (0.37 million UC), electricity companies (4.84 million UC) and Centres of Excellence (0.11 million UC), no mobilization has yet been recorded to date, which illustrates a frequent gap between announced commitments and the resources actually made available.

A contribution of 2.69 million UC is expected from other partners during phase 2B. The funding is diversified, but the current dependence on the AfDB is strong.

Update on counterparties and co-financing

To date, no other donor has made a firm commitment. This situation is holding back the overall progress of the project and increasing the risk of it underperforming financially.

Special account

The special account was mobilized via two working capital funds (FR):

- FR n°003: **€310,912.55** received on November 25, 2025. To date, **€267,748.91** has been justified, representing a justification rate of **86.12%**.

- FR n°005: €455,078.00 received on March 3, 2026. As of March 31, 2026, this fund has a consumption rate of 35%. Justification of this FR will be provided when the consumption threshold reaches at least 50%, and will be accompanied by a new request for working capital.

These resources made it possible to finance the initial training activities of the project as well as the fees of the members of the Coordination Unit.

Interim Financial Report, Challenges and Corrective Measures

The project, with an overall AfDB budget of **€8,600,189.52**, received its first disbursement on November 25, 2025. As of March 31, 2026, cumulative achievements amount to **€469,838.33**, representing an overall execution rate of **5.46%**.

This level of performance remains low, but it is consistent with a start-up phase during which the project clauses and initial activities are being implemented.

Corrective measures:

- Reactivation of operational units to accelerate the execution of training and consulting activities.

Resume negotiations with the other donors with a view to reaching an agreement with them on funding the project's budget shortfall, which stands at UA 2,69 million.

- Justification FR005 to be triggered at 50% consumption and request for new working capital.
- Acceleration of disbursements for training/services.
- prepare a plan for the reallocation of certain budget lines of operating services to facilitate the execution of certain activities.

C.2 – Audit and Compliance of Financial Management

The audit report for the 2025 financial year must be submitted to the Bank no later than June 30, 2026.

The project is currently in the external auditor selection stage for the 2025, 2026 and 2027 financial years. The bid analysis report was submitted to the Bank on March 31, 2026.

Following this transmission, the Bank expressed reservations regarding the shortlist on April 29, 2026.

These observations were incorporated, and a revised analysis report was sent again to the Bank on May 6, 2026.

D. PHYSICAL PROGRESS AND RESULTS

D.1 – Progress in the implementation of key project activities

- The cumulative indicators from January 2025 to March 31, 2026 show **1,139** people trained, including **241** people in person (**21%**), **728** people on site (**64%**) and **170** people in e-learning (**15%**).

With the participation of **180** women (18%) and **959** men (82%).

- The training areas are predominantly technical topics, accounting for **78 %**. while **18%** relate to cross-functional activities and **4%** relate to renewable energy.

Main bottlenecks that impacted the implementation of activities

Due to internal problems, some SoEs have not yet validated the training offer transmitted by the project management unit, this is the case for NIGELEC (Niger), PAESEC (Comoros), NAWEC (Gambia), TCN (Nigeria), RNT (Angola) while other SoEs have made a change in the way training is carried out, which has stopped training for some SoEs such as EGENCO (Malawi) and UEGCL (Uganda) and slowed down the execution of training for others such as ESCOM (Malawi) and ZESA (Zimbabwe).

Several follow-up calls have been made to these SoEs and adjustments to training offers have been sent pending validation.

D.2 – Progress made on the project's products and effects

See appendices 2.1 and 2.2

D.3 – Key activities planned for the next quarter

See Appendix 2.4.

E. BACKUPS (not applicable)

- Update the list of E&S safeguard documents prepared and published by the Borrower and the Bank.
- Progress in the implementation of the Environmental and Social Management Plan (ESMP), the Resettlement Action Plan (RAP), etc.
- Assessment of overall progress made in compliance with the E&S obligations defined in the financing agreement.

F. F- CROSS-CUTTING ASPECTS

Production of a ANCEE Roadmap for the promotion of gender equality in the African electricity sector

LEADERSHIP	UPSTREAM : BEFORE RECRUITMENT	DOWNSTREAM AFTER RECRUITMENT	PILOTING AND SUPPORT
Developing leadership in favor of gender equality <ul style="list-style-type: none"> • Raising awareness Company management • Conducting a dialogue on gender equality with public decision-makers 	Increase the representation of Women in the sector in partnership with the CoE <ul style="list-style-type: none"> • Train more women for jobs in the sector (initial and continuing training) • Communicating to attract more women 	Improving gender equality in SoE Supporting companies For the design and implementation of Strategies and actions for gender equality	Produce information And work on Capitalizing on equality HF in the sector <ul style="list-style-type: none"> • Spread the good Practices and tools • Fostering Partnerships Technical and financial.

G. MAIN RISKS AND MITIGATION MEASURES

For the ANCEE 2.0 audits for the 2025, 2026, and 2027 fiscal years, we are currently in the process of recruiting an external auditor. The bid analysis report was submitted to the Bank on March 31, 2026, along with a request for approval of the shortlist and the DDP (Document of Performance). We are awaiting the Bank's response regarding the shortlist and the DDP. The audit report for the 2025 financial year must be sent to the bank no later than June 30, 2026.

H. MAIN PROBLEMS AND ACTIONS FOR THE BANK

Several difficulties, summarized in the table below, hinder the smooth operation of the network's activities.

Main problems/risks	Corrective measures/ Mitigation measures	Comments
In the first quarter, the budget for staff training in the SoE (Education and Training Services) has not yet been approved in most SoEs.	Direct exchanges with the SoEs in order to anticipate and plan the minimum training for the benefit of the SoEs	Improved forecasting and anticipation of ANCEE formations
Persistent slowness of some CoEs to respond to requests from the CU	Establishment of more frequent telephone exchanges, upcoming implementation of a single framework training contract	Better perception by the CoE of the difficulties on the ground and better contribution from them
Internal procedures within the SoE for the validation of documents (contracts, documents)	Implementation of single, direct framework contracts with the SoE and establishment of training purchase orders	Better understanding and improved response times
<p>The Bank's returns are quite long regarding the acquisition of goods and services as of March 30, 2026.</p> <p>This situation could lead to non-compliance with financing agreements, particularly with regard to the selection of the firm for the audit (fiscal years 2025, 2026 and 2027) and the acquisition of the financial and accounting management software package.</p>	Establishment of a consultative and exchange framework with the Task Manager to accelerate decisions	The project acknowledges some progress, however, further work is needed regarding feedback from the bank on submitted files.
The mobilization of co-financing and counterpart funds is not yet effective, which is hindering the launch of certain activities planned under these budget lines.	This situation is hindering the overall progress of the project and increasing the risk of financial underperformance	
Significant amounts of the project have been allocated to service lines, while CU's internal resources are capable of carrying out certain activities without requesting external resources.	Prepare a plan to reallocate certain budget lines for operating services to facilitate the execution of certain activities	Submit as soon as possible, for a no-objection opinion, a draft reallocation of budget lines for operating services

CONCLUSION

The year 2026 is the second year of implementation of the ANCEE 2.0 project. The project activities are conducted during the first quarter of 2026 by the CU on the basis of the lessons learned from ANCEE 1.0 and the Bank's recommendations from its supervision mission of December 2025.


At the end of this first quarter, it should be noted that overall, the project is progressing satisfactorily and in line with the objectives set in the initial plan, pending an acceleration of training requests from the SoE.

However, the unavailability of other expected project funding risks hindering the project's momentum by slowing down some of its activities.

The same applies to the Bank's advice, which, if given within a reasonable timeframe, would greatly help the CU to continue its activities within the allotted time.

The case of the recruitment file for a consulting firm for the audit of the 2025, 2026 and 2027 ANCEE financial years is a case that concerns the CU.

This first quarter also laid a solid foundation for the continuation of project activities in the coming months. The outlook for the second quarter therefore remains positive, with particular attention to be paid to the need to reallocate funds for certain services that are now being performed internally by the Coordination Unit (CU) but for which the recruitment of consultants had been planned.


Abel Didier TELLA Director General APUA

I – Report preparation, review and approval

Prepared by: ANCEE Coordination Unit

Name (Add lines as needed)	Role
Armand Polycarpe BASILE GBEDJI	Director of ANCEE
Jean-Claude Duval TETE	Expert in Marketing and Business Development
Soraya OUATTARA-QUONIAN	Procurement Expert
Delphine Yoro-TINDE	Expert in Accounting and Financial Management
Kaela Kennedy SIAME	Human Resources and Training Expert
Serge Iro GUIE	Expert in Communication, Media and IT

Reviewed by: Bank Project Management Team

Name (Add lines as needed)	Role	Review date	Comments

Approved by: Bank Project Managers

Name	Role	Approval date	Comments

The appendices

ANNEXES 1

Appendix 1.1: Compliance with the project clauses

Clauses of the project (Pending report drafting) (Add/delete as needed)	Kind (Entry into force, First disbursement, etc.)	Status (Pending initiation, In progress, Completed)	Comments
Nothing	Nothing	Nothing	The project has started in accordance with the memorandum of understanding. Deadlines and contractual clauses have been met, and the initial stages have been completed as planned. Overall performance at this stage is considered satisfactory.

Appendix 1.2: Implementation of corrective actions agreed upon during the previous quarter

Important aspects ² (Add/delete as needed)	Proposed corrective actions	Responsible	Deadline	Status (not initiated, in progress, completed ³)	Comments ⁴
The CU will develop a strategy to advance technical assistance activities.	Currently being prepared, a call for service provision will be distributed in February 26 to all SoE and CoE departments.	CU	December 2025	Action completed	Strategy transmitted to the Bank
The CU provides details on the memorandum of understanding signed with the WAPP	An annual action plan must be established starting in 2026.	APUA/ANCEE	March 2026	In progress	On the right track
The CU will share details on the Network's communication and marketing strategy after taking into	The communication and marketing strategy aligned with	CU	December 2025	Action completed	The amended communication

²These are the aspects affecting the implementation of project activities

³Exclude completed actions from the following reports

⁴The comments should be related to the feasibility of corrective actions.

Important aspects ² (Add/delete as needed)	Proposed corrective actions	Responsible	Deadline	Status (not initiated, in progress, completed ³)	Comments ⁴
account the Bank's observations on the matter.	the M300 is finalized and will be shared with the AfDB				strategy will be sent to the Bank
Need to clarify the status of the ANCEE 2.0 Newsletter	The ANCEE 2.0 newsletter, a retrospective of the year 2025, has been finalized, distributed to all members, and is available on the ANCEE 2.0 website. It will be published every two months.	CU	January 2026	Action completed	Nothing to report
Audit of the 2025 project to be submitted	Terms of Reference approved by the AfDB in early February, call for expressions of interest launched on February 16 with a deadline for receipt of proposals of March 3, 2026	CU	June 2026	In progress	Action very late
Updated procurement plan to be submitted to the Bank for approval	CU submitted to the AfDB in December 25, ANO obtained in February 26	CU	December 2025	Action completed	On the right track
Results of the feasibility studies funded by ANCEE 1.0 which will be presented at the next steering committee meeting.	The beneficiary parties have been notified and are awaiting feedback in order to submit a consolidated document to the AfDB by the end of March 26.	CU	March 2026	In progress	On the right track
Share with the Bank the details of the topics covered in the context of the monitoring of training in 2025.	The list of modules to be completed in 2025, totaling 105 modules, has been finalized and identified. This list will be submitted to the bank on February 28, 2026.	CU	January 2025	Action completed	On the right track

Important aspects ² (Add/delete as needed)	Proposed corrective actions	Responsible	Deadline	Status (not initiated, in progress, completed ³)	Comments ⁴
Concept to be developed within the framework of the proposed workshop which will be organized with the World Bank	Draft Terms of Reference to be finalized before the end of March 26 and submitted to the Bank for consultation.	CU	March 2026	In progress	
The CU will share with the Bank an example illustrating how funds are managed for a single training intervention	A reconstruction of the process is being finalized and will be communicated to the Bank on March 26.	CU	March 2026	Action completed	The approach of using the funds with a single training intervention was submitted to the bank in January 2026.
APUA will share with the Bank the performance contracts relating to ANCEE resources for 2026.	The performance contracts are being finalized and will be shared with the Bank during March 26th.	APUA	March 2026	Action completed	The performance contracts are sent to the Bank
The CU will need to identify the training courses taken within the framework of ANCEE to be included in the evaluation/impact report. First report to be shared within the framework of the project report of the first quarter of 2026.	25 modules delivered in 2025 have been identified for post-training evaluation starting in March 2026; the relevant SoEs and CoEs are currently being contacted to confirm their participation	CU	March 2026	Action completed	Post-training evaluation in progress

APPENDIX 2 – Progress on results

Appendix 2.1. Report on the effects

EFFECT INDICATORS (as specified in the CLR, add lines as needed)	Reference value	Most recent value	Final target (expected value upon project completion)	Progress towards achieving the target (% completion rate)	Assessment (Indicates whether the impact indicators are on track to achieve the objectives upon completion. If they are not, please explain.)
Statement of results 1: Strengthening of the training offer					
1.1: Improved or developed and deployed training programs	0	0	20	0%	The ongoing activities could reach the target.
1.2: Countries participating in training interventions or workshops facilitated by ANCEE.	27	9	41	22%	The ongoing activities could reach the target.
1.3: Fragile countries participating in ANCEE 2.0 activities	8	4	18	22%	The ongoing activities could reach the target.
1.4: Online learning platform operational and accessible by December 2025.	0	0	1	0%	On the right track
Statement of result 2: Provision of a quality consulting service (HR, technical, etc.)					
2.1: The human resources departments of the electricity companies benefited from consulting services.	0	0	20	0%	The ongoing activities could reach the target.
2.2: Women participating in training programs.	0	180	2,500	7%	Women are encouraged to participate in more training programs even though the rate of women in the technical sector remains low (-20%).
Statement of Results 3: Expanding collaboration with the ANCEE partnership					
3.1: Establishing effective partnerships.	0	1	3	33%	On the right track

EFFECT INDICATORS (as specified in the CLR, add lines as needed)	Reference value	Most recent value	Final target (expected value upon project completion)	Progress towards achieving the target (% completion rate)	Assessment (Indicates whether the impact indicators are on track to achieve the objectives upon completion. If they are not, please explain.)
3.2: The ANCEE website is adequately updated every quarter .	0	4	20	20%	On the right track The results will be achieved; the work is being done progressively for better visibility of the project.
Performance indicator 4: ANCEE's support for priority training interventions					
4.1: Man-Days of training achieved through the activities of the ANCEE network during the life of the project.	0	7057	55,000	13%	Ongoing activities with a rate of 13% could reach the target.
4.2: Persons participating in training events and/or capacity building workshops as part of ANCEE network activities during the life of the project.	0	1139	9,000	13%	Ongoing activities with a rate of 13% could reach the target

Appendix 2.2: Product Report

Product indicators (as specified in the CLR, add lines as needed)	Most recent value	Annual target	Final target	Progress towards achieving the annual target (% achieved)	Progress towards achieving the final target (% accomplished)	Assessment
Statement of results 1: Strengthening of the training offer						
1.1: Improved or developed and deployed training programs	0	2	20	10%	11%	On the right track
1.2: Countries participating in training interventions or workshops facilitated by ANCEE.	27	20	41	49%	-33%	On the right track
1.3: Fragile countries participating in ANCEE 2.0 activities	8	9	18	50%	11%	On the right track
1.4: Online learning platform operational and accessible by December 2025.	0	1	1	0%	0%	On the right track
Statement of result 2: Provision of a quality consulting service (HR, technical, etc.)						
2.1: The human resources departments of the electricity companies benefited from consulting services.	0	4	20	0%	25%	A more incentive-based measure must be taken to encourage the participation of the SoEs.
2.2: Women participating in training programs.	0	150	2,500	6%	6%	On the right track with corrective measures
Statement of Results 3: Expanding collaboration with the ANCEE partnership						
3.1: Establishing effective partnerships.	0	1	3	33%	50%	On the right track

Product indicators (as specified in the CLR, add lines as needed)	Most recent value	Annual target	Final target	Progress towards achieving the annual target (% achieved)	Progress towards achieving the final target (% accomplished)	Assessment
3.2: The ANCEE website is updated appropriately every quarter.	0	4	20	20%	25%	On the right track
Performance indicator 4: ANCEE's support for priority training interventions						
4.1: Man-Days of training achieved through the activities of the ANCEE network during the life of the project.	0	7,000	55,000	13%	15%	On the right track
4.2: Persons participating in training events and/or capacity building workshops as part of ANCEE network activities during the life of the project.	0	1,350	9,000	15%	18%	On the right track

Annex 2.3. Progress in the implementation of planned activities

Component (Add/remove if necessary)	Activity (Add/delete as needed)	Deadline	Status (Not initiated, in progress, completed)	Comments (Include a completion rate for incomplete activities, provide a justification for delayed activities)
C.1 Strengthening the ANCEE training offer	<i>1.1 ANCEE Centre of Excellence Label</i>		Uninitiated	
	<i>1.2 Strengthening centers of excellence</i>	May 2026	Uninitiated	The diagnostic phase of the CoE will begin in the 2 nd quarter and end in the 3 rd quarter of 2026.
	<i>1.3 Strengthening of non-certified training centers</i>	2027	Uninitiated	Actions planned for 2027

Component (Add/remove if necessary)	Activity (Add/delete as needed)	Deadline	Status (Not initiated, in progress, completed)	Comments (Include a completion rate for incomplete activities, provide a justification for delayed activities)
	<i>1.4 Development of an online training offer</i>	June 2026	in progress	10% completion
C.2 Provision of a quality advisory service	<i>2.1 Development of Human Resources Consulting Services</i>	2nd quarter	In progress	Delay in feedback from the SoE
	<i>2.2 Specialized support for human resources</i>	<i>Nothing</i>		
	<i>2.3 Gender-focused capacity management and development</i>	<i>Nothing</i>		
	<i>2.4 Capacity building in the area of climate change</i>	<i>Nothing</i>		
C.3 Network Coordination	<i>3.1 Strengthening and implementation of the Coordination Unit</i>	January 2026	Action completed	Signing of contracts with the CU team according to the AfDB guidelines
	<i>3.2 Redefining the ANCEE governance framework</i>	January 2026	Action in progress	-Holding of the 2 nd statutory steering committee of ANCEE 2.0 by videoconference on December 9, 2025. - AfDB supervision mission on December 11 and 12, 2025
	<i>3.3 Strengthening the communication component</i>	June 2026	Action in progress	Communication tools are being updated, including subscriptions to digital platforms and a training catalogue.
	<i>3.4 Establishment of technical and financial partnerships</i>	Continuously	Action in progress	Identify reliable technical and financial partners for the development of ANCEE
C.4 ANCEE support for priority training	<i>Implementation of the grant allocation mechanism and contribution of the SoE</i>	Continuously	Action in progress	<i>The procedure for processing and allocating training requests is communicated to all CoEs for greater transparency in the management of the processing and allocation of training.</i> <i>This procedure was validated following its review by the Bid Opening and Evaluation Committee</i>

Component (Add/remove if necessary)	Activity (Add/delete as needed)	Deadline	Status (Not initiated, in progress, completed)	Comments (Include a completion rate for incomplete activities, provide a justification for delayed activities)
				<i>(COJO) of APUA.</i>

D.3 – Key activities planned for the next quarter (in accordance with the PTBA)

Appendix 2.4. Activities planned for the following quarter

Component (Add/remove if necessary)	Activity (Add/delete as needed)	Deadline
C.1 Strengthening the RACEE training offer	<i>1.1 ANCEE Centre of Excellence Label</i>	2 nd quarter 2026
	<i>1.2 Strengthening centers of excellence</i>	2 nd and 3 rd quarters 2026
	<i>1.3 Strengthening of non-certified training centers</i>	2027
	<i>1.4 Development of an online training offer</i>	3 rd quarter
C.2 Provision of a quality advisory service	<i>2.1 Development of Human Resources Consulting Services</i>	Continuously
	<i>2.2 Specialized support for human resources</i>	Continuously
	<i>2.3 Gender-focused capacity management and development</i>	3 rd quarter
	<i>2.4 Capacity building in the area of climate change</i>	3 rd quarter
C.3 Network Coordination	<i>3.1 Strengthening and implementation of the Coordination Unit</i>	March 2026
	<i>3.2 Redefining the ANCEE governance framework</i>	Continuously
	<i>3.3 Strengthening the communication component</i>	Continuously
	<i>3.4 Establishment of technical and financial partnerships</i>	Continuously
C.4 ANCEE support for priority training	<i>Implementation of the grant allocation mechanism and contribution of the SoE</i>	Continuously

APPENDIX 3: Procurement

Appendix 3.1: Status of planned acquisitions during the previous quarter

Goods/Services	Status relative to the PPM (On track/ behind schedule/ significantly delayed)	Contract status	Comments
Activity planned in the 2024 Procurement Plan - ANCEE			
Audit of ANCEE's accounts for the 2024 financial year	Significantly delayed	Contract not signed	<ul style="list-style-type: none"> - ANO on the shortlist 03/06/25 - Request for proposals: 04/06/25 - Opening of technical proposals: 04/07/25 - ANO on the technical proposal evaluation report: 17/10/25 - Negotiation session; - Transmission of the combined report and minutes of negotiations as well as the draft contract for ANO: 31/10/2025 - Bank's opinion on the draft contract dated 12/11/25 - Mission start scheduled for November 24, 2025.
Activity planned in the 2025 Procurement Plan – ANCEE 2.0			
Acquisition of accounting and financial management software for APUA and ANCEE 2.0	Late	Contract not signed	<ul style="list-style-type: none"> - ANO on the shortlist: 12/06/25 - Restricted consultation: 16/06/25 - Bids open 30/06/25 - ANO on the shortlist: 12/06/25 - Publication AO: 16/06/25 - Bids open 30/06/25 - Bank's objection to the bid analysis report: 16/09/25 - Transmission of the revised report sent on 12/11/25 with the request to relaunch the Call for tenders.
Financial audit for the fiscal years 2025, 2026 and 2027	Very late	N / A	<ul style="list-style-type: none"> - ANO request on AMI and TDR on 12/12/2025

Appendix 3.2: Management of ongoing contracts – Use of the Bank's procurement system – Not applicable

Contract title	Contractor's name	Category (Goods, Works or Services)	Contract type	Payment method (PD, RF)	Contract amount (Specify currency)	Amendments	Revised contract amount	Amount paid	%	Initial contract end date	Revised contract end date	Comments (include % of physical completion)

Appendix 3.3: Management of ongoing contracts – Use of the Borrower's Procurement System (Not applicable)

Contract title	Contractor's name	Category (Goods, Works or Services)	Contract type	Payment method (PD, RF)	Contract amount (Specify currency)	Amendments	Revised contract amount	Amount paid	%	Initial contract end date	Revised contract end date	Comments (include % of physical completion)

Appendix 4: Financial Management and Disbursement

Appendix 4.1 – Audit

Audit report submitted (per year) (If applicable)	Status (not initiated, in progress, completed)	Comments (Include the expected date for submitting the audit report)	Missing audit report (per year) (If applicable)
Audit report for the 2025 financial year	In progress	We are currently in the process of recruiting the external auditor for the 2025, 2026, and 2027 fiscal years. The bid analysis report was submitted to the Bank on March 31, 2026. Following this submission, the Bank raised concerns regarding the shortlist on April 29, 2026. These observations were incorporated, and the revised analysis report was resubmitted to the Bank on May 5, 2026. The audit report for the 2025 financial year must be sent to the bank no later than June 30, 2026.	NOTHING

Appendix 4.2 – Implementation of audit recommendations

Key question (According to the financial audit report and/or an SNFI memo) (Add/delete lines as needed)	Corrective measures	Status (not initiated, in progress, completed)	Comments
N/A	N/A	N/A	ANCEE2.0 project officially started on February 21, 2025. To date, the first exercise, corresponding to the 2025 audit, has not yet been carried out.

Appendix 4.3 – Special Account

Number and amount of FR	Disbursement deadline	Justified amount	% justified
RF No. 003: €310,912.55	25/11/2025 to 10/02/2026	267,748.91	86.12%
RF No. 005: €455,078.00	June 2026	0	0%

In progress since 03/03/2026

Annex 4.4 – Statement of income and expenditure of funds - report by project activity status (component and activity).

Individuals	Total budget (€)	Cumulative Income and Expenses (Previous Period) (€)	Income and Expenses (€)	Cumulative Income and Expenses (€)	Var	Comments
			Quarter			
Opening balance	0					
Resources						
Direct payments	1,562,200				0.00%	No direct payments have been made to date.
Special account	7,037,990	310,913	455,078	765,991	10.88%	
Total resources AfDB	8,600,190	310,913	455,078	765,991	8.91%	
Matching Funds - Partners	11,040,324				0.00%	
Total resources Counterparty fund - Partners	11,040,324				0.00%	
TOTAL RESOURCES	19,640,514	310,913	455,078	765,991	3.90%	

Individuals	Total budget (€)	Cumulative Income and Expenses (Previous Period) (€)	Income and Expenses (€)	Cumulative Income and Expenses (€)	Var	Comments
			Quarter			
Component 1: Strengthening the ANCEE training offer/						
C.1.1: ANCEE CoE Label	8,200					
C.1.2: Strengthening of CoE	779,200					
C.1.2: Strengthening of CoE	1,107,800					
C.1.3: Strengthening of non-certified training centers accredited training centers	446,200 350,000					
C.1.4: Development of distance learning offerings	131,400					
C.1.4: Development of distance learning offerings	150,000					
Subtotal: AfDB/ Component 1	1,365,000					
Subtotal: Matching Funds - Partners/ Component 1	1,607,800					
Component 2: Provision of a high-quality consulting service (in HR)						
C.2.1: Human Resources Development Consulting for SoE	453,000					
C.2.2: Specialized support to the human resources of the SoE	80,000					
C.2.3: Gender-focused capacity management and development (training cycle)	152,200					
C.2.3: Gender-focused capacity management and development (training cycle)	351,800					
C.2.4: Capacity building in the area of climate change	85,000					

Individuals	Total budget (€)	Cumulative Income and Expenses (Previous Period) (€)	Income and Expenses (€)	Cumulative Income and Expenses (€)	Var	Comments
			Quarter			
Subtotal: AfDB/ Component 2	237,200					
Subtotal: Matching Funds - Partners/Component 2	884,800					
Component 3: Improvement of ANCEE management (operationalization and animation of the network)						
C.3.0: Contribution to the functioning of the PCU materials	10,000					
C.3.0: Contribution to the functioning of the PCU materials	817 830					
C.3.1: Setting up the team	1,305,223	154,732	70,862	225,594	17.28%	
C.3.1: Setting up the team	506,256					
C.3.2: Redefining the ANCEE governance framework	122,800	615		615	0.50%	
C.3.2: Redefining the ANCEE governance framework	129,200					
C.3.3: Development of ANCEE's reputation and image	12,000					
C.3.3: Development of ANCEE's reputation and image	203,000					
C.3.4: Commitment to technical and financial partnership	24,000					
Subtotal: AfDB/ Component 3	1,450,023	155,346	70,862	226,209	15.60%	
Subtotal: Matching Funds - Partners/Component 3	1,680,286					
Component 4: ANCEE support for priority training						
C.4.1: Implementation of the grant allocation mechanism and contribution of the SoEs	5,217,190	112,402	131,227	243,630	4.67%	
C.4.1: Implementation of the grant allocation mechanism and contribution of the SoEs	6,442,810					

Individuals	Total budget (€)	Cumulative Income and Expenses (Previous Period) (€)	Income and Expenses (€)	Cumulative Income and Expenses (€)	Var	Comments
			Quarter			
Subtotal: AfDB/ Component 4	5,217,190	112,402	131,227	243,630	4.67%	
Subtotal: Matching Funds - Partners/Component 4	6,442,810					
Unforeseen circumstances	330,777					
Unforeseen circumstances	424,628					
Total AfDB expenses	8,600,190	267,749	202,089	469,838	5.46%	
Total Expenditure Matching Funds - Partners	11,040,324	0	0	0		
TOTAL EXPENSES	19,640,514	267,749	202,089	469,838	2.39%	
Revenue surplus over expenditure	0	43,164	252,989	296,153		
Represented by the balances in the SA account						

Appendix 4.5: Reconciliation of disbursement requests submitted to the Bank for payment

Date	BENEFICIARY	DP No	Cash	Amount	Conversion rate to the report's currency	Amount in the currency of the report	Comment
							No direct payment requests have been submitted to date.

AfDB GLOBAL FINANCIAL MONITORING TABLE AS OF MARCH 31, 2026

SECTIONS	TOTAL BUDGET	FUNDRAISING APPEAL	TOTAL ACHIEVEMENTS AS OF 31/03/2026	TOTAL VARIANCE / ACHIEVEMENTS	COMPLETION RATE RELATED TO THE OVERALL BUDGET
C.1: Strengthening of the ANCEE Training Offer	1,365,000.00	43,000.00	0.00	1,365,000.00	0.00%
Other functions	72,000.00	43,000.00	0.00	72,000.00	0.00%
Services	813,000.00	0.00	0.00	813,000.00	0.00%
Goods	480,000.00	0.00	0.00	480,000.00	0.00%
C.2: Provision of a quality advisory service (in HR)	237,200.00	43,000.00	0.00	237,200.00	0.00%
Other functions	86,000.00	43,000.00	0.00	86,000.00	0.00%
Services	151,200.00	0.00	0.00	151,200.00	0.00%
Goods	0.00			0.00	
C.3: Improving the management of ANCEE (operationalization and network coordination)	1,450,023.00	328,577.55	226,208.76	1,223,814.24	15.60%
Other functions	26,800.00	7,100.00	614.83	26,185.17	2.29%
Services	108,000.00	0.00	0.00	108,000.00	0.00%
Services (CU fees)	1,305,223.00	321,477.55	225,593.93	1,079,629.07	17.28%
Goods	10,000.00		0.00	10,000.00	0.00%

SECTIONS	TOTAL BUDGET	FUNDRAISING APPEAL	TOTAL ACHIEVEMENTS AS OF 31/03/2026	TOTAL VARIANCE / ACHIEVEMENTS	COMPLETION RATE RELATED TO THE OVERALL BUDGET
C.4: ANCEE support for priority training / ANCEE support towards prioritized training	5,217,190.00	351,413.00	243,629.57	4,973,560.43	4.67%
Functioning	5,217,190.00	351,413.00	243,629.57	4,973,560.43	4.67%
Services	0.00			0.00	
Goods	0.00			0.00	
UNFORESEEN EVENTS	330,776.52	0.00	0.00	330,776.52	0.00%
TOTAL GENERAL	8,600,189.52	765,990.55	469,838.33	8,130,351.19	5.46%
TOTAL OPERATION (TRAINING)	5,217,190.00	351,413.00	243,629.57	4,973,560.43	4.67%
TOTAL OTHER FUNCTIONS (Miscellaneous)	184,800.00	93,100.00	614.83	184 185.17	0.33%
TOTAL SERVICES	1,072,200.00	0.00	0.00	1,072,200.00	0.00%
TOTAL SERVICES (CU fees)	1,305,223.00	321,477.55	225,593.93	1,079,629.07	17.28%
TOTAL GOODS	490,000.00	0.00	0.00	490,000.00	0.00%
TOTAL RISKS / CONTENGENCIES	330,776.52	0.00	0.00	330,776.52	0.00%
TOTAL GENERAL	8,600,189.52	765,990.55	469,838.33	8,130,351.19	5.46%